OCCUPANCY-BASED STRATEGIC ENERGY MANAGEMENT (OB SEM)





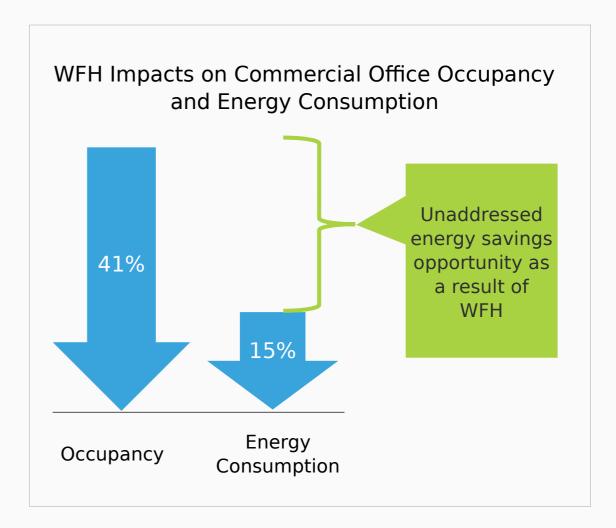
- 1. Customer Problem & Solution
- 2.0B SEM Overview
- 3. Key Program Elements & Outcomes
- 4. Case Studies
- 5.Summary



THE CUSTOMER PROBLEM

Current State of CRE Offices

- Occupancy and Energy Usage Disconnect
 - Office occupancy is down 41%
 - Office energy usage down 15%
- Hybrid Work is now Permanent
 - 3/2 In Office/Remote is the dominant WFH policy
- Customers are struggling with how to address this

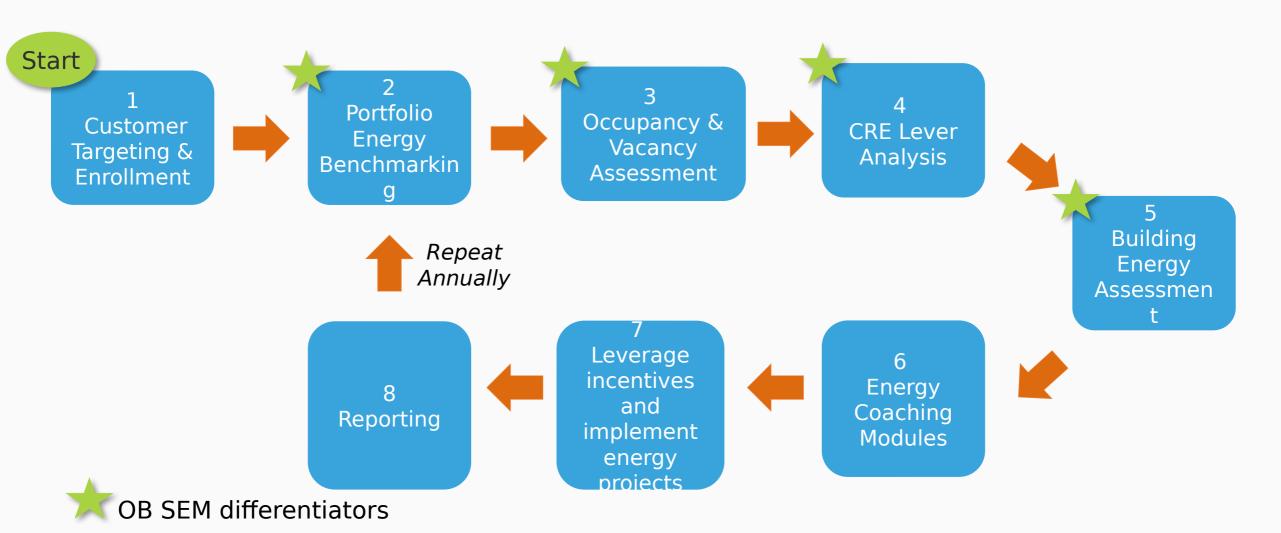




Occupancy Based Strategic Energy Management (OB SEM)

- OB SEM is designed specifically to address occupancy shifts in commercial buildings while utilizing CRE levers and SEM advantages to drive outsized success
- OB SEM builds off the Strategic Energy Management (SEM) framework laid out in DOE ISO 50001 and adds the following components:
 - Leverage CRE Portfolios
 - Address Office Occupancy/Vacancy
 - Evaluate CRE Levers
 - Include CapEx Measures

OB SEM OVERVIEW





Key Program Element:

Leverage CRE Portfolios

- Target Commercial Real Estate portfolio owners/managers
- Develop long-term relationships with customers through year one wins which allows for expansion across the portfolio in subsequent years

Outcome:

- Increased customer participation = <u>greater energy</u> <u>savings</u>
 - Top-down engagement
 - Single-entity decision making
 - Economies of scale for outreach
- Long term engagement via relationships = <u>Portfolio</u> <u>Expansion over time</u>





Address Occupancy & Vacancy

 Conduct occupancy & vacancy assessment at onset of customer engagement



- Occupancy and vacancy focus are <u>critical hooks for enrollment</u>
 - Customers know this is a problem, but don't have tools to address it
- Addressing occupancy & vacancy
 increased energy savings
 - Past programs <u>found 55% -</u> 60% of savings are from Operational measures





Evaluate CRE Levers

- Acquisition Date
- Hold Period
- Lease Expiration
- Lease Structure
- Refinancing Targets
- Corporate Sustainability Targets



Outcome:

- Increased <u>project conversion</u> <u>rate by 20-25%</u>
- Incorporate projects into <u>capital</u> <u>budgets cycle</u>
- Build <u>long-term energy savings</u> <u>pipeline</u>



Key Program Element: Include CapEx Measures

- Energy Assessments include operational & CapEx measures
- Energy Assessments are CRE-focused
 - Include NOI & Asset Value

Outcome:

- Energy savings significantly greater than traditional SEM approach
 - Past programs <u>found 40-45%</u> <u>of savings are from CapEx</u> <u>measures</u>
- Customers realize greater savings per engagement with utility



CASE STUDY - OCCUPANCY OPPORTUNITY

4 story office building totaling 85,934 ft²

- OB SEM Opportunity:
 - All zones kept at 72F (heat/cool) during the day
 - 42 individual heat pumps + BMS
 - Building occupancy:
 - M Th is 70% occupied. Friday is quiet
 - Occupancy EEMs Identified
 - Temp setbacks 34,000 kWh
 - Occupancy Sensors 7,206 kWh



"We are able to control the different zones better, but it's easier to run everything at 72 degrees than to run around with hot/cold complaints. It's tough to know who is in their offices and when. So your occupancy survey will be really helpful to get to know the ins and outs of the tenants to fine tune the different zones."



- Build lasting relationships with portfolios of customers
- Focus on occupancy & vacancy pain points
- Provide CRE-centric business cases & support
- Address whole building systems
- Educate & empower customers

OB SEM

Real solution that addresses a real customer problem



- 20-25% greater customer participation
- 40-45% greater energy savings
- Builds pipeline for utility's prescriptive programs
- Scalable
- Cost-effective





Thank you for coming!



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