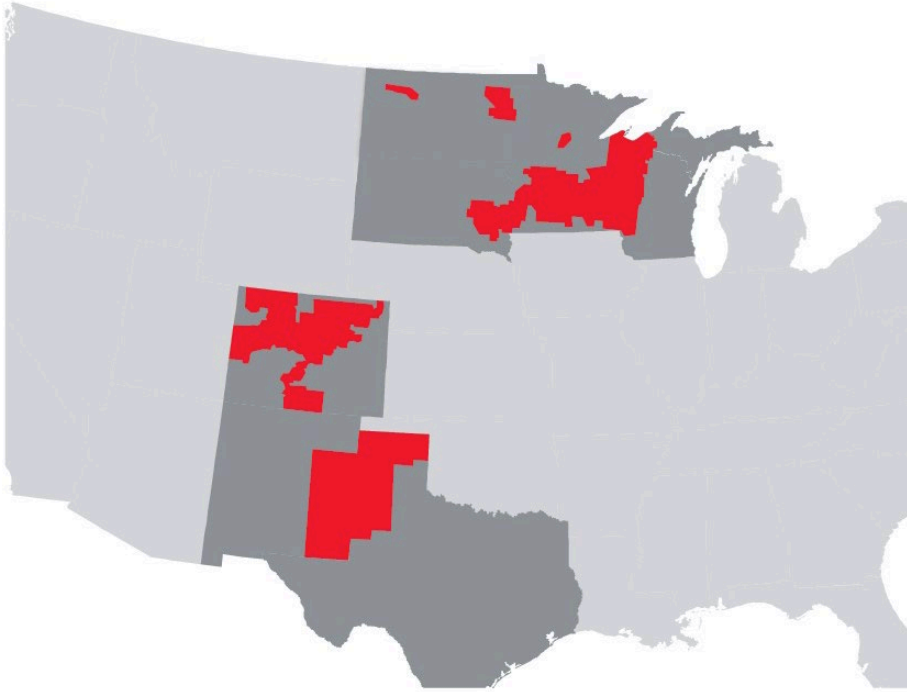




BUILDING THE ENERGY FUTURE

Clean, safe, reliable

Xcel Energy



Serving eight states

- 3.6 million electricity customers
- 2 million natural gas customers

Nationally recognized leader:

- Wind energy
- Energy efficiency
- Carbon emissions reductions
- Innovative technology
- Storm restoration

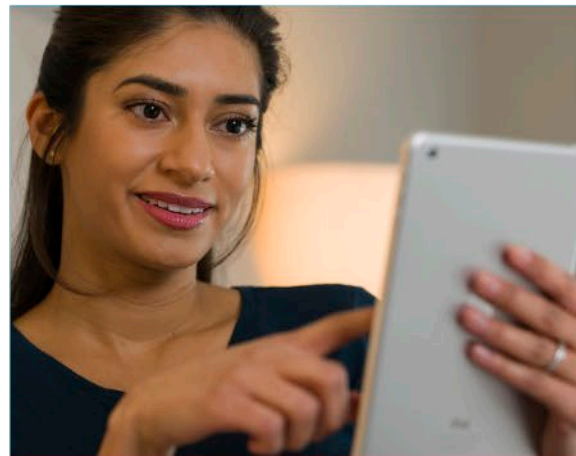
Xcel Energy Priorities



Lead the Clean
Energy Transition



Enhance the
Customer Experience



Keep Bills Low

Energy Efficiency Leadership

Offering 150 programs to help customers save energy, manage their bills



Electricity

- Saved enough energy in 2018 to power about 163,000 homes



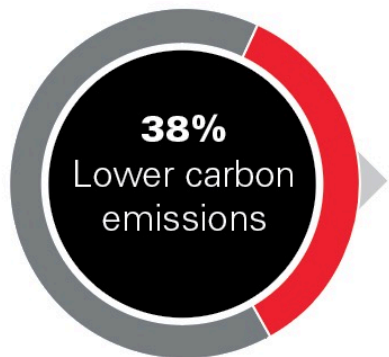
Natural gas

- Saved enough energy in 2018 to power about 21,000 homes

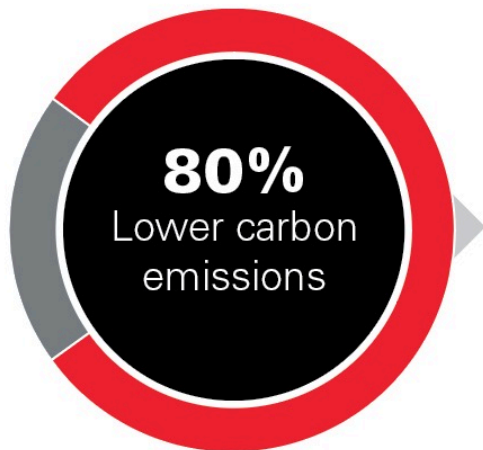
**Through energy efficiency programs since 1992,
Xcel Energy avoided building 21 additional plants.**

Our carbon-free future

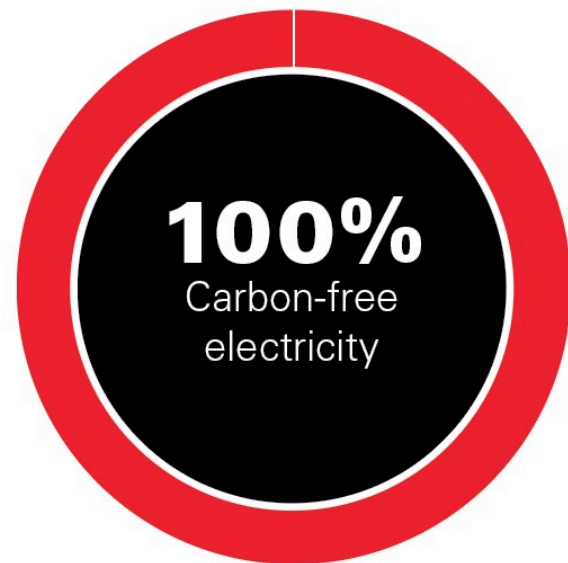
2018 Results



2030 Goal



2050 Vision



Company-wide emissions reductions from the electricity serving our customers, compared to 2005