In Pursuit of Beneficial Electrification



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What has happened in just 3 years

Renewable-energy and emissions-reduction goals have skyrocketed.



Renewable energy costs have plummeted.



• Electrification now has far different implications.

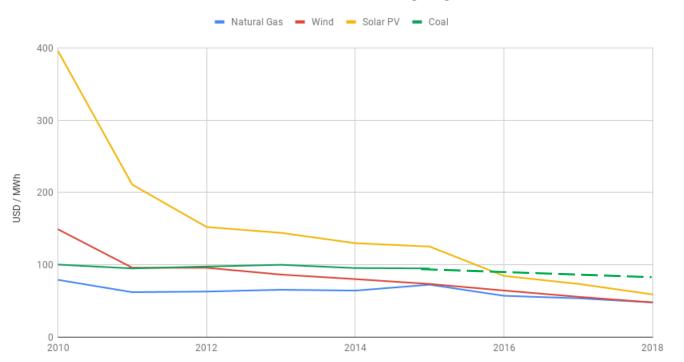






Rapid decrease in costs of wind/solar

Levelized Cost of Electricity By Source



WIND: Costs 67% less compared to 2010

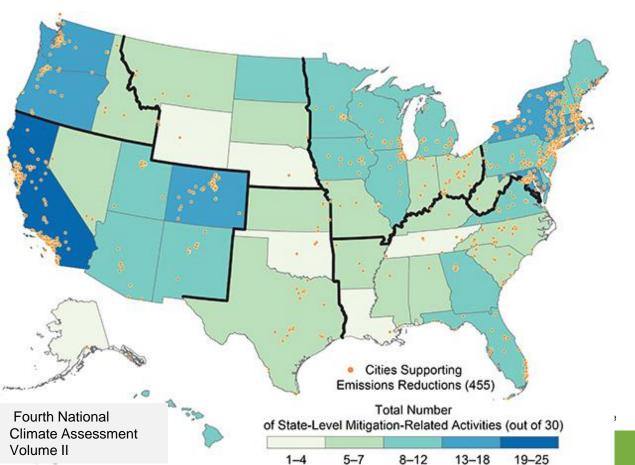
SOLAR: Amazing 83% less cost compared to 2010

NATURAL GAS: 37% lower costs compared to 2010

COAL: Smallest change, at only 8% lower costs.

Source: EIA & Lazard

Cities and communities are taking action*







455 cities support climate goals,

Over 100 have committed to 100% renewable power or carbon neutrality

*as of 10/15/18

What are we trying to achieve with electrification?



Decarbonizing and improving environments



Optimizing the electric grid and reduce electric rates



Reducing overall energy costs for consumers, including non-participants

A commitment to equity

A new report, Equitable Building Electrification: A Framework for Powering Resilient Communities, highlights the benefits for low-income residents. Building electrification can have significant benefits for low-income communities.

The report was produced in partnership between The Greenlining Institute and California's Energy Efficiency for All coalition.

Energy utilities are unique stakeholders



Customer relationships



Access to capital



Infrastructure development



Energy-supply choices



Rate design/pricing



The electrification framework

Getting to yes ... use the same terminology

Beneficial



Costeffective



Environment



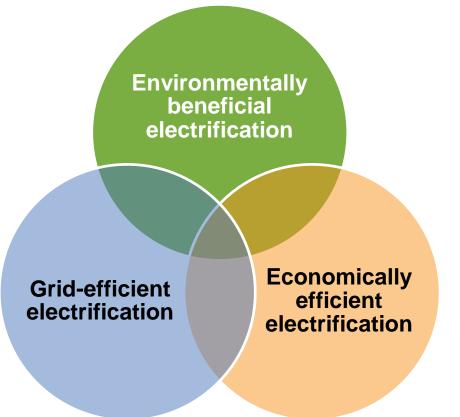


Savings

Fuel switching

Winners and losers

Defining beneficial electrification



Electrification Benefits Matrix

Economic

- Lower bills
- Lower rates
- Savings leads to spending \$
- Non-participant benefits
- Health benefits

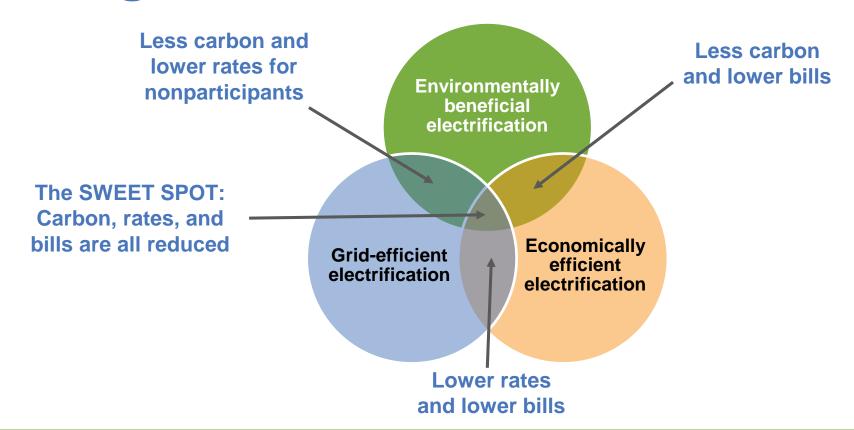
Environment

- Carbon reduction
- Local air pollution improvements
- Reduction in health problems and costs

Grid

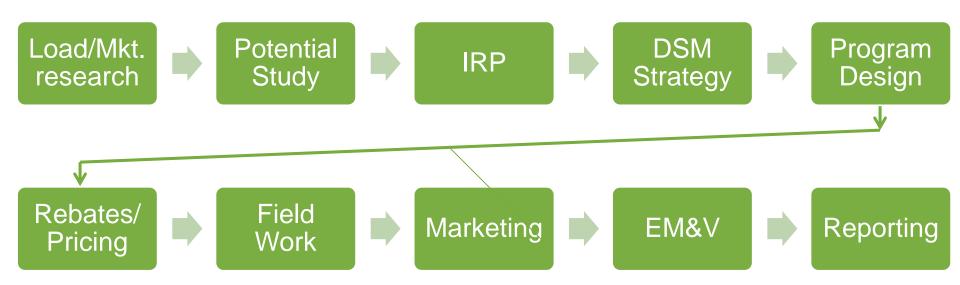
- Built in battery storage in EVs
- Opportunity to expand pricing options, smart meter benefits
- Load factor improvements
- Allow more renewables on grid

Defining beneficial electrification



Learning about Electrification through the DSM Lens

Typical DSM Program Cycle



A Twist on Cost Effectiveness Tests

Creating a cost-effectiveness test for beneficial electrification helps us optimally allocate our resources by rigorously comparing the costs and benefits related to each sector of our beneficial-electrification framework.



Key principles for an electrification cost-effectiveness test

- Values electrification as one of many resources
- Reflects policy goals on carbon, rates, reliability
- Takes into account all relevant impacts
- Is forward-looking, taking full measure life into account
- Is transparent

Trends in cost-effectiveness evolution

Massachusetts lays ground for electrification resource test

California authorizes
DSM funds for fuel
switching and part of
broader TRC and
PACT

In 2020, E Source is doing an industry benchmark to look at how cost-effectiveness treatments are evolving.

For more information contact kate merson@esource.com

Regulatory incentives for beneficial electrification



Why Should Electrification Programs Receive Regulatory Incentives?

- Well-designed and executed electrification can bring large-scale benefits to customers and society.
- Utilities are uniquely positioned to execute beneficial electrification programs.
- Utilities, especially those with decoupling, may not have a [strong enough] financial incentive for electrification
- Oversight will ensure programs are cost-effective and are achieving stated goals
- Environmental urgency should drive specific goalbased actions in electrification, which would be accelerated with incentives.



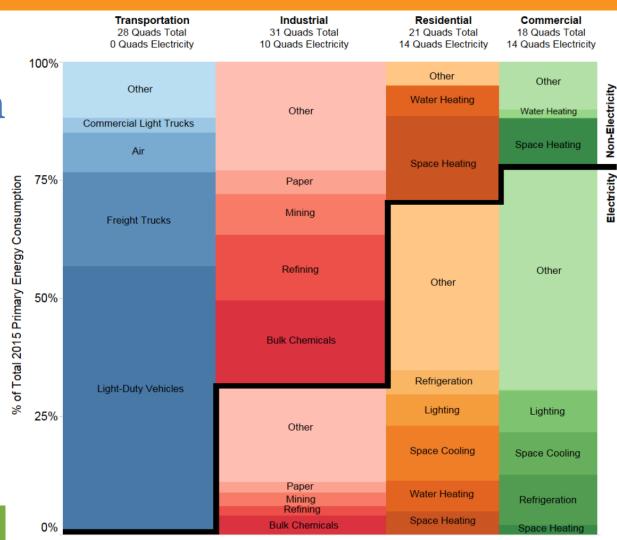
Beneficial-electrification incentive maturity



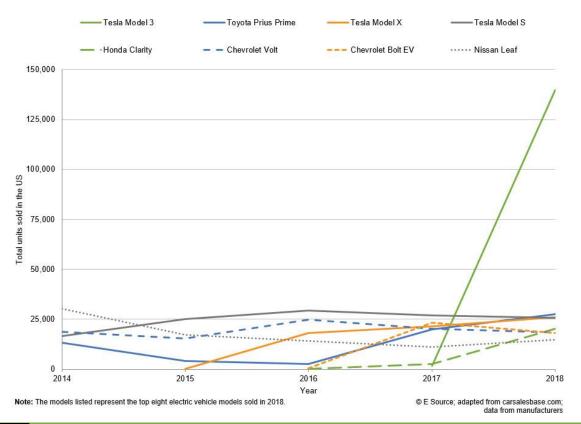


What's the electrification potential?

Source: NREL, Electrification Futures Study



Sales of the top 8 EV models

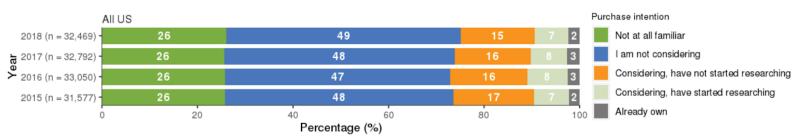


"Do not count on the OEMs [car companies] to promote electric vehicles. Utilities must play that role for them to succeed."

Nigel Zeid, Top Nissan Leaf sales agent nationally, recent E Source presentation

Considering purchasing an EV

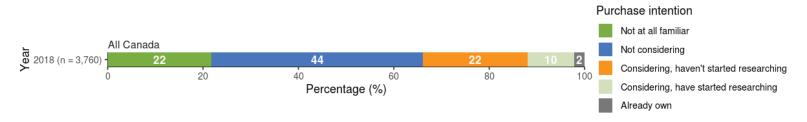
National residential data



Base: All respondents

Question C3_5: Which statement best describes the stage you are at in the purchase process for the following green or renewable technologies within your primary residence? All-electric vehicle that plugs in to charge

Note: Data may not add to 100% due to rounding. Percentages shown in the charts reflect weighted data; sample sizes (n) are based on unweighted data.



Base: All respondents. Use caution when sample sizes drop below n = 30.

Question S4_3: All electric vehicle that plugs in to charge: Which statement best describes the stage you are at in the purchase process for the following green/renewable technologies? Note: Data may not add to 100 percent due to rounding. Percentages shown in the charts reflect weighted data; sample sizes (n) are based on unweighted data.

© E Source (2018 Claritas Energy Behavior Track)



EV success is not a guarantee

Utilities can help push EVs by doing targeted marketing rather than assuming everyone is "EV ready."

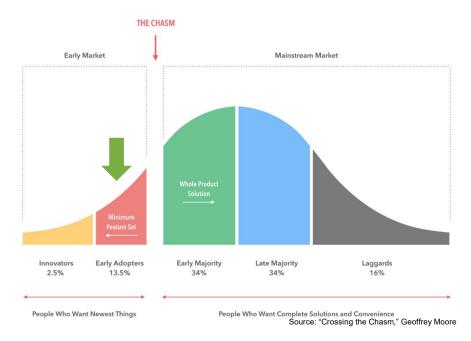


Source: "Crossing the Chasm," Geoffrey Moore

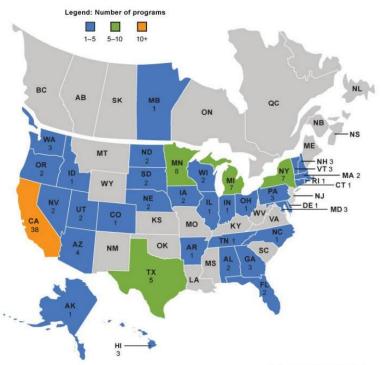
Early adopters (13.5%)

- Visionaries
- Serve as the opinion leaders
- Have a natural desire to be trendsetters (Tesla)
- Serve as role models within their social group
- Adventurous (Tesla)
- Not necessarily cost sensitive (Tesla)
- Excellent test subjects to pilot the innovation
- Don't require a full solution set





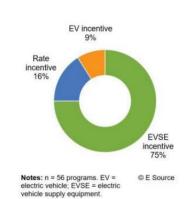
EV pilot and program information from our catalogue of EV initiatives



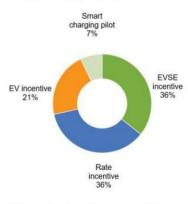
© E Source; data from utility websites and the US Department of Energy



Commercial incentives



Residential incentives



Notes: n = 70 programs. EV = electric vehicle; EVSE = electric vehicle supply equipment. © E Source

Valuable Role That Utilities Can Play



Understand buyers:

- Ethnographic research
- Quantitative research
- ID next set of buyers
- Create segments
- ID hot buttons, barriers



Motivate buyers:

- Advise about EVs
- Promote Benefits of EVs
- Tie to new technology, convenience, fun
- Connect to utility brand
- Social media
- Direct email



Create buyer experience:

- Bulk buy/lower \$
- Ride and drives
- Workplace, fairs, sporting events
- Train salespeople
- Overcome barriers, fears
- Onboarding, understand rates, charging



Enhance driver experience:

- Home charging
- Off-peak rates
- Billing/benefits
- Work charging
- Public charging
- Engage through social media
- Rewards



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E Source 2019 Utility DER & Electrification Benchmark

DER Strategy Service

The DER Strategy Service covers pilots, programs, rates, business case and overall strategy for:

- Electrification
- Electric vehicles
- Behind-the-meter battery storage
- Green pricing programs and green tariffs
- Rooftop solar
- Community solar
- Microgrids
- Grid-edge / smart cities



Thank you! Questions?



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